

SARNIA WORK REPORT

November 12, 2025

ONGOING WORK

Contractor	Work Scope	Employed	Duration	Location
42 West	Maintenance	11	Long	Shell
Avan Gard	Tank Repairs	8	Long	IOL
CIMS	Planning/Maintenance	14	Long	IOL/Nova
Fluor Driver	Maintenance/Planning	10	Long	Suncor
Greenfield South Power Inc	New Construction	4	Long	Green Core Power (Eastern Power)
Kelgor	Maintenance/Turnaround	65	Long	Nova/IOL/Arlanxeo
KNK Mechanical	Maintenance	5	Long	Cabot
Matrix	Tank Repairs	21	Long	Suncor/Shell/Suncor Ethanol
TIW	Tanks	2	Long	IOL
Wolverine	T/A	6	Long	Nova
Platecon	Tank floor replacement	4	Long	Sterling Fuels (Windsor)
Aecon	CoGen Expansion	1	Long	Capitol Power (Windsor)
Total		138		

UPCOMING WORK

Location	Contractor	Work Scope	Start Date	Manpower	Duration
Nova Moore	Wolverine	Boiler	March, 2026	8	4 Months 5/8's
Suncor	Matrix	Tanks	Dec. 2025	7-8	4 Months
Capitol Power (Windsor)	Aecon	CoGen Expansion	Dec. 2025/Jan. 2026	15-18	6 Months 5/10's +
Sarnia Docks	Anderson Webb	Ship Repair	Jan. 2026	Unknown	unknown
Suncor	Kelgor	Shutdown	Mar.2026	15-20	unknown
Suncor	Fluor Driver	Shutdown	Mar.2026	50	3 weeks 6/10's